

TSM Performance by Company
 ArcelorMittal Mines Canada



ArcelorMittal is the largest Canadian supplier of iron ore for steel markets around the world. In 2015, the company produced 26 million tonnes of iron ore concentrate and is active in the mining and primary processing sector. In addition to its mining complex in Mont-Wright, Quebec, ArcelorMittal operates a 420-kilometre railroad, a pellet plant, a private port and railroad shops in Port-Cartier.

As a MAC member, ArcelorMittal is involved in an improvement process through the TSM initiative and continuously strengthens its application of the different protocols. ArcelorMittal is also committed to employee health and safety and the environment as demonstrated through its adoption of other management system standards. The company has achieved the ISO 14001:2004 certification for its environmental management systems and the ISO 9001:2008 certification for its quality management systems. Its occupational health and safety system was certified to the OHSAS 18001:2007 standard in June 2011. In addition, ArcelorMittal implemented its Courageous Leadership program, aimed at changing behaviours in the workplace and increasing rigour in all management processes. This initiative contributed to the significant improvement of its lost time injury (LTI) frequency rate, from 4.1 in 2011 to 0.6 in 2015. ArcelorMittal still strives to achieve an LTI frequency rate of zero.

The company is continuously improving its overall energy efficiency (EE). A dedicated EE team carries out projects that reduce both costs and GHG emissions. In 2015, ArcelorMittal held a pilot test at its pellet plant using pyrolytic oil, a bio char. In the medium term, the company is confident that this could be an effective alternative, which would result in a reduction of its GHG emissions. The research and development team's efforts will lead to the use of new energy sources, which will improve efficiency, while further reducing GHG emissions. ArcelorMittal strives to be a pioneer in this area.

The company has been highly involved in its communities for more than 50 years. This involvement continues today in a number of ways, including allocation of funds, a formal joint committee that involves community representatives, and support of northern development. ArcelorMittal has signed an impact and benefit agreement with the Uashat mak Mani-Utenam Inuit community, which is now being jointly implemented. More than ever, ArcelorMittal is committed to continue improving its approach to the TSM initiative.

For more information, please visit: www.transformerlavenir.com/en





2015 TSM Results

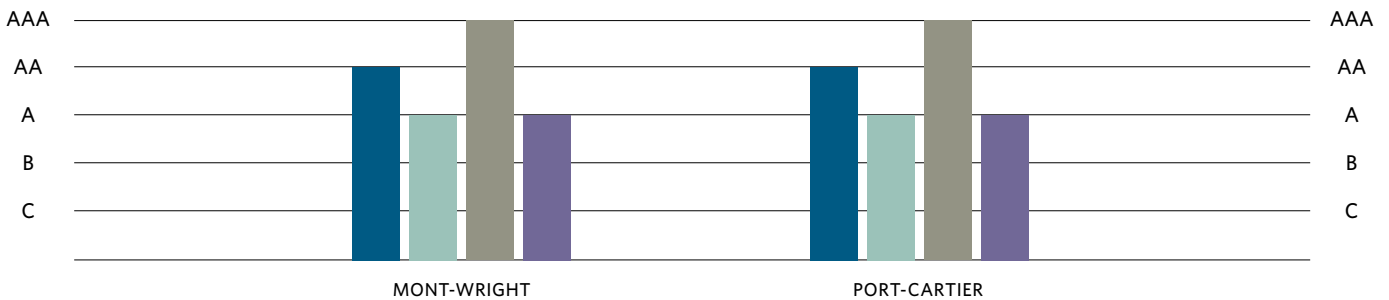
ArcelorMittal Mines Canada

Crisis Management Planning Assessment

FACILITY	PREPAREDNESS	REVIEW	TRAINING
ARCELORMITTAL MINING CANADA G.P.	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
MONT-WRIGHT	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
PORT-CARTIER	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

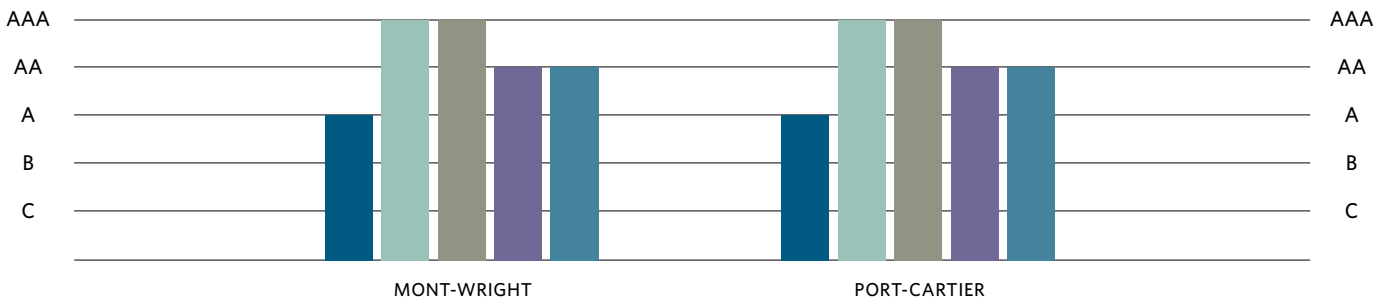
Aboriginal and Community Outreach Assessment

- COMMUNITY OF INTEREST (COI) IDENTIFICATION
- EFFECTIVE COI ENGAGEMENT AND DIALOGUE
- COI RESPONSE MECHANISM
- REPORTING



Safety and Health Assessment

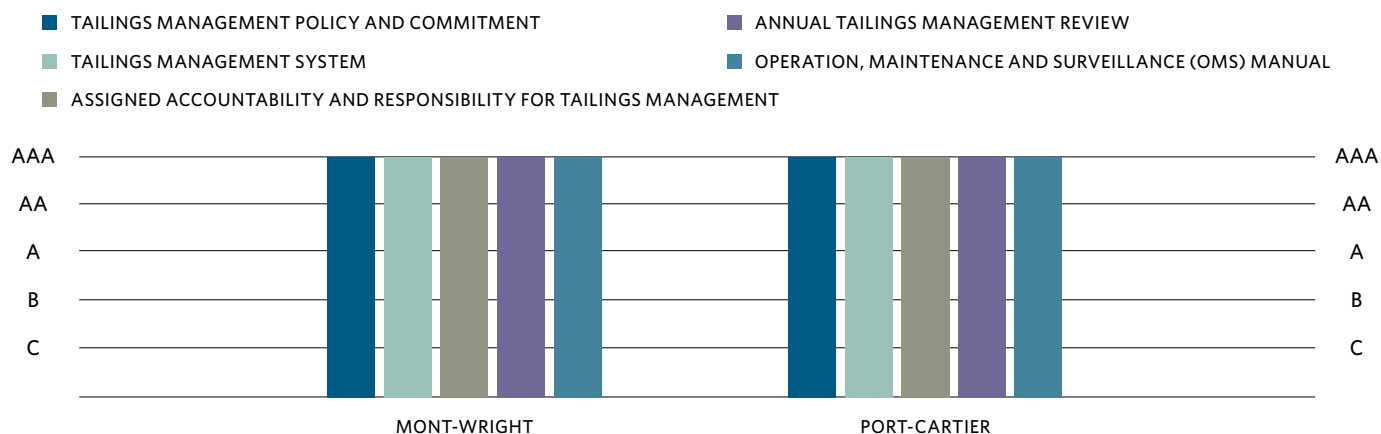
- POLICY, COMMITMENT AND ACCOUNTABILITY
- PLANNING, IMPLEMENTATION AND OPERATION
- TRAINING, BEHAVIOUR AND CULTURE
- MONITORING AND REPORTING
- PERFORMANCE



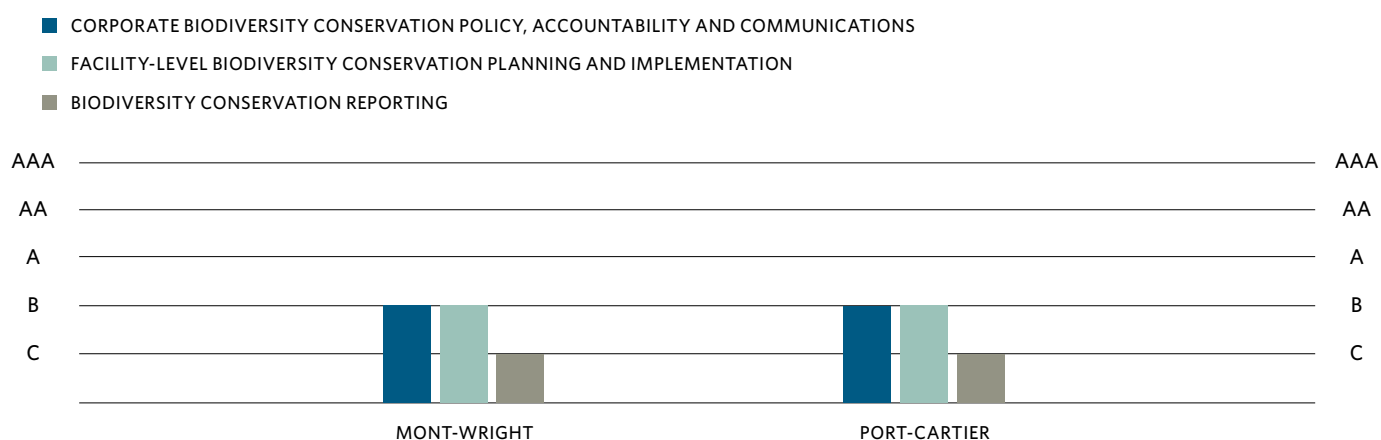
Self-assessed results; last external verification: 2014; next external verification: 2017.



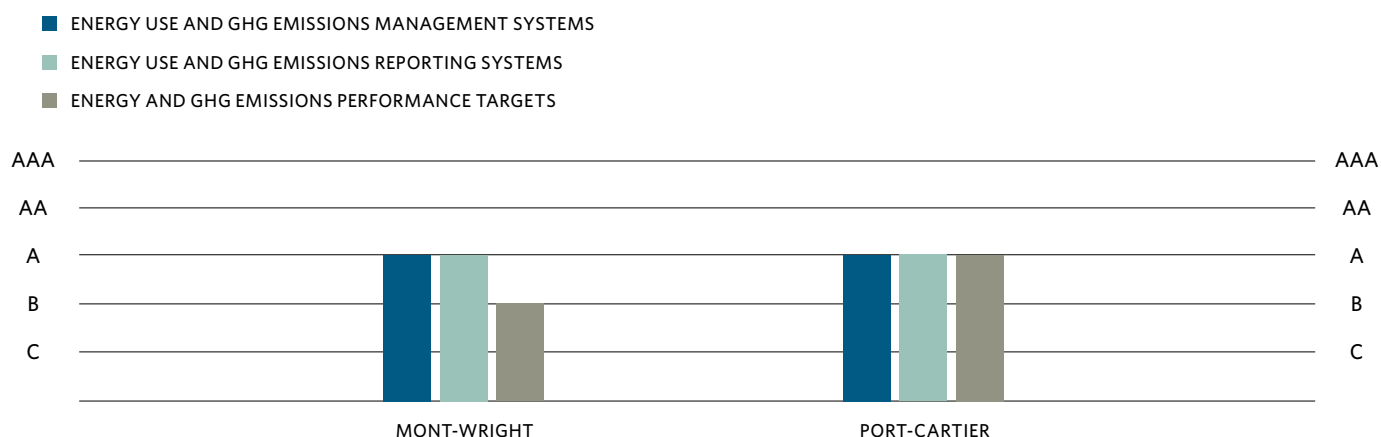
Tailings Management Assessment



Biodiversity Conservation Management Assessment



Energy Use and GHG Emissions Management Assessment



Self-assessed results; last external verification: 2014; next external verification: 2017.

